

# Staff Mentoring at UAB

## Learn Now Guide

## **Defining Mentorship**

Mentoring is a collaborative partnership that supports employees in their pursuit of career development and continual growth.

### Roles

#### The Mentor

- Makes a commitment to attend meetings with minimum rescheduling
- Helps mentee understand the expectations for leaders at UAB
- Provides mentee feedback and advice without undermining mentee's manager
- Assists mentee in thinking through approaches, projects, and actions to improve professionally

#### The Mentee

- Drives the mentor/mentee relationship
- Provides clear, specific vision of outcome, process, and desired end result
- Focuses meetings on particular objective

## **Guidelines for Mentoring**

- Mentee takes lead on scheduling, topics, goals, and objectives
- Scheduling to include time, frequency, length of meetings, and duration of mentor/mentee relationship is mutually agreed but ultimately determined by mentor's availability
- Both parties approach all interactions with respect and honesty
- Mentor assists the mentee to grow as a leader
- Mentor is an expert in some areas, but not all things
- Mentor is not the boss of the mentee
- Discussions are confidential

## **Getting Started & Next Steps**

- 1. Mentee creates goals, objectives (review goal setting materials)
  - a. How do I create goals anyway? Goal Worksheet
  - b. What does a good goal look like? See Goal Example
- 2. Mentee reaches out to potential mentor to inquire about interest and availability
  - a. Don't know where to start? Ask your manager for mentor recommendations
  - b. Still not sure where to start? Ask a peer/trusted colleague for mentor recommendations
- 3. Both mentor and mentee agree to start formal relationship
- 4. Mentee defers to mentor to establish meeting times
- 5. Formal relationship is recommended to exist for no more than six months

